## **Service Corporation International**

# **Compensation Committee Charter**

## **Objectives**

The Compensation Committee ("Committee") is a committee of Service Corporation International's (the "Company") Board of Directors (the "Board"). The Board has delegated to the Committee its responsibilities relating to compensation of the Company's executive officers and other senior level management. The purpose of the Committee is to discharge the Board's responsibilities relating to compensation of the Company's executives in accordance with applicable rules and regulations. The primary function of the Committee is to review the executive compensation program of the Company to ensure that it is adequate to attract, motivate and retain competent executive personnel and that it is directly and materially related to the short-term and long-term objectives of the Company and its shareholders as well as the operating performance of the Company.

### **Membership and Policies**

- 1. The Board, based upon a recommendation by the Nominating and Corporate Governance Committee of the Board, shall appoint the Chairperson and members of the Committee annually. The Committee shall consist of a minimum of four independent members of the Board. Subject to any applicable phase in periods, each member of the Committee shall be "independent" as determined in accordance with the rules of the New York Stock Exchange and applicable law (including, without limitation, the rules of the Securities and Exchange Commission ("SEC")). Each member of the Committee must qualify as a "non-employee director" for purposes of Rule 16b-3 promulgated under Section 16 of the Securities Exchange Act of 1934, as amended. Members of the Committee may be removed from the Committee by action of the full Board.
- 2. The Committee shall meet a minimum of four times per calendar year or more frequently as circumstances require. The Committee may also meet by telephone conference call or any other means permitted by law or the Company's bylaws.
- 3. A Secretary, who need not be a member of the Committee, shall be appointed by the Committee to keep minutes of all meetings of the Committee and such other records as the Chairperson deems necessary or appropriate.
- 4. The Committee may designate a subcommittee consisting of at least one member to address specific issues on behalf of the Committee.
- 5. The Committee shall report regularly to the Board on its activities.

#### **Functions**

1. The Committee shall periodically review director compensation and make recommendations to the Nominating and Corporate Governance Committee for changes if warranted.

- 2. The Committee shall periodically review and approve the Company's compensation strategy to ensure that management is rewarded appropriately for its contributions to Company growth and profitability and that the executive compensation strategy supports organization objectives and shareholder interests.
- 3. The Committee shall attempt to ensure the executive compensation program of the Company is related to the Company's financial performance and total shareholder return and the performance of the individual executive officer.
- 4. The Committee shall review appropriate criteria for establishing performance targets and determining annual corporate and executive performance ratings.
- 5. The Committee shall, as appropriate, determine appropriate levels of executive compensation by periodically conducting a thorough competitive evaluation, reviewing proprietary and proxy information, and consulting with and receiving advice from an independent executive compensation consulting firm.
- 6. The Committee shall ensure that the Company's executive stock option plan, long-term incentive compensation plan, annual incentive compensation plan and other executive compensation plans are administered in accordance with compensation objectives, and shall make recommendations to the Board with respect to such plans.
- 7. The Committee shall approve (or recommend to the full Board for approval), subject, where appropriate, to submission to shareholders, all new equity-based compensation programs.
- 8. The Committee shall consider the Company's officer benefit and compensation programs and approve such programs subject, where appropriate, to shareholder or Board approval.
- 9. The Committee shall consider proposals with respect to the creation of and changes to the Company's executive compensation program.
- 10. The Company's Board of Directors shall conduct an annual performance evaluation of the Committee, which may be done in conjunction with the annual evaluations of the Board and other committees thereof conducted by the Nominating and Corporate Governance Committee.
- 11. The Committee will perform such other functions as assigned by applicable law, the rules of the New York Stock Exchange, the Company's articles of incorporation or bylaws, or the Board.
- 12. The Committee shall review annually and approve the individual elements of total compensation for the Chief Executive Officer and other executive officers of the Company. As part of this process, the Committee shall review and approve corporate goals and objectives relevant to the compensation of the Chief Executive Officer, evaluate the Chief Executive Officer's performance in light of those goals and objectives and determine and approve the Chief Executive Officer's

compensation level based on this evaluation. In determining the incentive components of the Chief Executive Officer's compensation, the Committee may consider a number of factors, including, but not limited to, the Company's performance and relative shareholder return, the value of similar incentive awards to Chief Executive Officers at comparable companies and the awards given to the Chief Executive Officer in past years. The review and approval of goals and objectives and evaluation of the performance of the Chief Executive Officer, as described above, may be done in conjunction with the Company's Nominating and Corporate Governance Committee, as appropriate. In evaluating and determining executive compensation, the Committee shall consider the results of the Company's most recent Say on Pay Vote.

- 13. The Committee shall review and discuss the Compensation Discussion and Analysis (the "CD&A") required to be included in the Company's proxy statement or annual report on Form 10-K by the rules and regulations of the SEC with management and, based on such review and discussion, determine whether or not to recommend to the Board that the CD&A be so included.
- 14. The Committee shall produce the annual Compensation Committee Report for inclusion in the Company's proxy statement in compliance with the rules and regulations promulgated by the SEC.
- 15. The Committee shall review and assess the adequacy of the Committee charter periodically.
- 16. The Committee shall, on an annual basis, assess the risk of the Company's compensation programs.
- 17. The Committee shall confer with the Nominating and Corporate Governance Committee regarding engagement with shareholders and proxy advisory firms on executive compensation matters, which engagement shall be overseen by the Nominating and Corporate Governance Committee.
- 18. The Committee shall have oversight responsibility for the retirement plans sponsored by the Company, including all Company 401(k) plans, registered retirement savings plans, deferred compensation plans, and other similar plans ("Retirement Plans"). The Committee may delegate authority to the SCI Retirement Plan Committee to administer the Retirement Plans, appoint and terminate investment managers and advisors, select investment options, and interpret and amend the Retirement Plans. The Committee shall periodically review the actions of the SCI Retirement Plan Committee with respect to the Retirement Plans. The Committee members shall not be deemed fiduciaries of any Retirement Plan nor shall they be responsible for managing the administrative functions of a Retirement Plan or directing the investment of Retirement Plan assets. The Office of the Chairman may have overlapping authority regarding a Retirement Plan that is subject to a collective bargaining agreement, in which case any action or approval by either the Office of the Chairman, this Committee, or the

SCI Retirement Plan Committee shall be fully effective without the necessity of action or approval by any other committee.

## **Advisors**

- 1. The Committee may, in its sole discretion, retain or obtain the advice of a compensation consultant, independent legal counsel or other adviser.
- 2. The Committee shall be directly responsible for the appointment, compensation and oversight of the work of any compensation consultant, independent legal counsel or other adviser retained by the Committee.
- 3. The Company shall provide for appropriate funding, as determined by the Committee, for payment of reasonable compensation to a compensation consultant, independent legal counsel or any other adviser retained by the Committee.
- 4. The Committee may select a compensation consultant, legal counsel or other adviser to the Committee only after taking into consideration, all factors relevant to that person's independence from management, including the following:
  - a. the provision of other services to the Company by the person that employs the compensation consultant, legal counsel or other adviser;
  - b. the amount of fees received from the Company by the person that employs the compensation consultant, legal counsel or other adviser, as a percentage of the total revenue of the person that employs the compensation consultant, legal counsel or other adviser;
  - c. the policies and procedures of the person that employs the compensation consultant, legal counsel or other adviser that are designed to prevent conflicts of interest;
  - d. any business or personal relationship of the compensation consultant, legal counsel or other adviser with a member of the Committee;
  - e. any shares of the Company owned by the compensation consultant, legal counsel or other adviser; and
  - f. any business or personal relationship of the compensation consultant, legal counsel, other adviser or the person employing the adviser with an executive officer of the Company.

The Committee is required to conduct the independence assessment outlined above with respect to any compensation consultant, legal counsel or other adviser that provides advice to the Committee, other than (i) in-house legal counsel; and (ii) any compensation consultant, legal counsel or other adviser whose role is limited to the following activities for which no disclosure would be required under Item 407(e)(3)(iii) of Regulation S-K: consulting on any board-based plan that does not discriminate in scope, terms, or operation, in favor of executive officers or

directors of the Company, and that is available generally to all salaried employees; or providing information that either is not customized for a particular company or that is customized based on parameters that are not developed by the compensation consultant, and about which the compensation consultant does not provide advice.

Nothing in this section requires a compensation consultant, legal counsel or other compensation adviser to be independent, only that the Committee consider the enumerated independence factors before selecting or receiving advice from a compensation adviser. The Committee may select or receive advice from any compensation adviser they prefer, including ones that are not independent, after considering the six independence factors outlined above.

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